

OTTAWA KIN 074 1962-63 Season, No. 4

April 19th, 1963

74-3-2

SPECIAL GENERAL MEETING

The Special General Meeting called to ratify the proposed new General By-Laws and hill development and construction plans as well as their financing will take place at 8 p.m., Friday, April 26th, 1963, in the Ottawa Technical High School auditorium at 440 Albert Street.

We hope all senior members will do their best to attend so that the decisions made will truly reflect the wishes of the members. The following are the plans that will be set before you.

**PROPOSED GENERAL BY-LAWS
OF THE
OTTAWA SKI CLUB**

(Incorporated under the Quebec Companies Act, 1920, Part 3, as a corporation without share capital)

A. NAME

The name of the club shall be the Ottawa Ski Club.

B. OBJECT

The object of the Club is to promote and encourage skiing and other sports for Club members and to do all such other things as are incidental or conducive thereto.

C. MEMBERSHIP

1. The membership of the Club shall consist of the following classes of members:

- (a) Senior
- (b) Intermediate
- (c) Junior
- (d) Life
- (e) Honorary

2. Definition of membership classes shall be as follows—

(a) Senior, Intermediate, Junior and Life memberships will be as defined from time to time by the Board of Directors of the Club.

(b) The title of Honorary Member may be conferred upon any person, for life or for a stated period, upon motion by a three-fourth majority vote of the Board of Directors and sanctioned by a three-fourths majority vote of the voting members present at any annual or special general meeting. The title shall entitle the

holder to all of the privileges of membership.

3. Membership fees and regulations for their payment shall be as determined from time to time by the Board of Directors.

4. Forfeiture of Membership

Any member guilty of persistent violation of the Club's by-laws or regulations or of unbecoming conduct may be expelled, suspended or requested to resign, by a three-quarter vote of the Board of Directors, provided that the member has had an opportunity of defending himself before the Board of Directors against such charges. A member who has been expelled, suspended or requested to resign, may be reinstated by a three-quarter vote of the Board of Directors.

5. Guests

The Board of Directors may from time to time make regulations for the admission of guests to the premises of the Club.

D. BOARD OF DIRECTORS

1. The Board of Directors shall consist of the active officers and directors.

2. The affairs of the Club shall be managed by the Board of Directors which may exercise all the powers of the Club as are not required to be exercised by the Club in annual or special general meetings. The Board is subject to the orders of the Club and none of its acts shall conflict with action taken by the Club.

3. The Board of Directors shall—

(a) Appoint such committees and make such rules and regulations consistent with law and these By-Laws as it may deem advisable.

(b) Cause to be kept a record of its proceedings and shall submit to the annual meeting a written report upon the conditions of the Club.

(c) Cause to be audited the accounts of the Club immediately before the annual meeting and the result of such audit shall be reported thereat.

(d) Hire such full-time and part-time staff as it considers necessary to carry out the day to day business of the Club.

E. OFFICERS AND DIRECTORS

1. Honorary

The honorary officers of the Club may be an Honorary President and one or more Honorary Vice-Presidents.

2. Active

The active officers of the Club shall consist of a President, a First Vice-President, a Second Vice-President, a Secretary and a Treasurer.

3. Directors

The Club shall have eleven Directors, at least one of whom shall be a lady. A lady Director shall be appointed chairman of the Ladies' Committee.

4. Tenure of Office

(a) Each active officer and director shall be elected to office for a period of two years or until his successor is elected. His term of office shall begin at the close of the annual meeting at which he is elected.

(b) No active officer or director shall hold office for more than two consecutive terms (i.e. four years). Following an interval of at least two years such person may again hold any office, if properly elected or appointed thereto.

5. Election of Officers

(a) The title of Honorary President or Honorary Vice-President may be conferred upon any person for life or for a stated period upon motion by a three-fourths majority vote of the Board of Directors and sanctioned by a three-fourths majority vote of the voting members present at any annual or special general meeting. Such title shall entitle the holder to all of the privileges of membership.

(b) To be eligible for election as an active officer or director, a person shall first be a senior, life or honorary member of the Club.

(c) Active officers and directors shall be elected as follows—

(i) At the Annual Meeting held in an even year, the following shall be elected:

President
Second Vice-President
Secretary
Five Directors

(ii) At the Annual Meeting held in an odd year, the following shall be elected:

First Vice-President
Treasurer
Six Directors

(d) All active officers and directors shall be elected by ballot, except when there is but one candidate for any one office in which case such candidate may be elected without a ballot.

(e) Election of active officers and directors shall be by plurality approval of voting members casting ballots.

(f) Any vacancies occurring in the Board between Annual Meetings shall be filled, for the balance of the tenure of office of the active officer or director vacating the position, by an appointment made by the remaining members of the Board.

(g) The office of officer or director shall be *ipso facto* vacated—

(i) If he becomes bankrupt or suspends payments or compounds with his creditors or makes an authorized assignment.

(ii) If he is found to be a mentally incompetent person or becomes of unsound mind.

(iii) If by notice in writing to the Club, he resigns his office.

(iv) If he should be absent without just cause for more than three consecutive meetings of the Board.

(v) If he should be removed from office by a request in writing signed by two-thirds of the remaining officers and directors or by special resolution passed by at least two-thirds of the votes cast at a special general meeting of the members called for that purpose.

6. Nominations

(a) A Nominating Committee of not less than three Club members, one of whom shall be a Director, shall be appointed by the Board of Directors at least one month prior to the Annual Meeting. It shall be the duty of the Nominating Committee to propose the name of a suitable candidate for each position to be filled at the Annual Meeting.

(b) Additional nominations may be submitted by any Club member with the written consent of the nominee.

(c) All nominations shall be in writing, shall be addressed to the Club Secretary and shall be received in the business office of the Club at least 72 hours prior to the Annual Meeting.

(d) In the event that more nominations are received than are required to fill the positions to be filled, thereby necessitating an election, the names of all candidates shall be published in Ottawa daily

newspapers at least 24 hours prior to the Annual Meeting.

7. Duties of Officers

(a) President

The President shall—

(i) Preside at all meetings of the Club and of the Board of Directors.

(ii) Direct the affairs of the Club and generally perform such other duties as are prescribed by these By-laws or which otherwise may be decided upon by the Board of Directors.

(iii) Be ex-officio a member of all committees.

(b) Vice-Presidents

(i) The First Vice-President, or in his absence the Second Vice-President, shall in the absence of the President perform all the duties of the President.

(ii) Each Vice-President shall perform such other duties as may be decided upon by the Board of Directors.

(c) Secretary

The Secretary shall—

(i) Keep minutes of all meetings of the Club and notify all members of such meetings.

(ii) Keep minutes of all meetings of the Board of Directors and notify all members of such meetings.

(iii) Perform such other duties as pertain to his office and as may be decided upon by the Board of Directors.

(d) Treasurer

The Treasurer shall—

(i) Be responsible for the receipt of all moneys due to the Club and for the deposit of such moneys in a chartered bank to be designated by the Board of Directors.

(ii) Be responsible for the disbursement by cheque, and under the direction of the Board of Directors, of all amounts necessary for the proper carrying on of the affairs of the Club.

(iii) Be responsible that proper books of account and vouchers for all transactions are maintained.

(iv) Prepare annually for submission to the members of the Club after being approved by the Board of Directors and audited to its satisfaction, a balance sheet and profit and loss statement for the past year showing the true financial position of the Club and its property and effects.

(v) Perform such other duties as pertain to his office and as may be decided upon by the Board of Directors.

8. Remuneration of Officers

No active officer or director of the Club shall receive any remuneration whatsoever for his services in such capacity.

9. Auditor

An auditor shall be appointed at the Annual Meeting whose duty it shall be to audit the Club's accounts and financial statement, and to report thereon at the following Annual Meeting.

F. THE COUNCIL

1. The Council shall consist of *ex officio* members and elected members as follows:

(a) All former active officers and directors whose tenure of such office has expired not more than four years previously.

(b) Fifteen members elected at large.

2. The Chairman of the council shall be the immediate Past President of the Club. In his absence, the Board of Directors shall appoint an *ex-officio* member to act as Chairman pro tem until the council can elect a member as Chairman. Other officers may be elected or appointed by the council from among its members as may be decided from time to time.

3. Tenure of office:

(a) *Ex-officio* members of the council shall hold office during their respective terms of eligibility.

(b) Elected members of the council shall hold office for a term of two years and the provisions of sub-paragraphs (b), (d), (e), (f) and (g) of section E (5) and of section E (6) relating to the election, replacement and nomination of officers and director shall apply *mutatis mutandis* to the elected members of the council.

4. Functions and Duties of the Council

The council shall exercise general advisory functions over all affairs of the Club. It may study any problem, matter or thing relating to the policy, management and financial administration of the Club and report thereon to the Board of Directors or to the general membership. It shall also exercise such specific functions as the Board of Directors or the general membership may delegate to it from time to time. It shall exercise no executive authority.

5. Meetings of the Council

The Council shall meet not less than four times a year at the call of the Chairman or, failing this, at the call of not less than five of its members. Ten members of the Council shall constitute a quorum.

G. MEETINGS

1. Annual

The Annual Meeting of the Club shall be held in October or November at such time and place as the Board of Directors may determine. The purpose of the Annual Meeting shall be to receive reports for the past year, to elect officers and directors, to appoint an auditor and to transact other business of the Club. The Secretary shall mail a notice of such meeting, not less than one week previous thereto, to each voting member at his recorded mailing address. Two percent of the voting members or seventy-five voting members, whichever is the lesser, present in person, shall constitute a quorum.

2. Special General

(a) A special general meeting of the Club—

(i) May be called by the Board of Directors.

(ii) Shall be called within thirty days on the signed request of two percent of the voting members or seventy-five voting members, whichever is the lesser.

(b) The Secretary shall mail a notice of such meeting, not less than one week previous thereto, to each voting member at his recorded mailing address. Such notice shall state the objects of the meeting. Two percent of the voting members or seventy-five voting members, whichever is the lesser, present in person, shall constitute a quorum.

3. Board of Directors

All meetings of the Board of Directors shall be held at the call of the President or any five members thereof at such places as may be designated, provided always that one clear day's notice is given to each member. A majority shall constitute a quorum.

4. Voting

(a) At Annual or Special General Meetings, each senior, life or honorary member present shall have one vote. If a husband and wife have a joint senior or life membership, each of the two persons present shall have one vote.

(b) At meetings of the Board of Directors, each member of the Board present shall have one vote.

(c) At any meeting, the chairman shall have a second or casting vote in case of a tie.

(d) At any meeting unless otherwise provided, questions shall be determined by

the majority vote of the members present and voting.

(e) Voting shall be conducted in accordance with the Quebec Companies Act. No member may vote by proxy. The Board of Directors shall make suitable arrangements for conducting the voting.

H. FINANCES

1. The finances of the Club shall be managed by the Board of Directors, subject to any exception which may be specified in the Club Charter or in these By-laws.

2. The Board of Directors shall approve an annual budget for the Club, allocating to each appropriate committee or activity an appropriation for the ensuing year. Such appropriations shall not be exceeded without the approval of the Board of Directors.

3. Subject to any other provisions contained herein, the Board of Directors may enter into a contract, provided the duration of such contract does not exceed ten years. Any contract that exceeds ten years or any change in a contract where such change extends the term of the original contract to more than ten years shall, before it becomes effective, require approval by members at an annual or special general meeting.

4. The Board of Directors is authorized to borrow money only from the Club's chartered bank to meet recurring or capital expenses as may be necessary.

5. The Board of Directors shall not have authority, unless prior approval of members at an annual or special general meeting has been obtained, to—

(a) Sell or enter into any agreement to sell, the whole or any portion of the Club lands.

(b) Sell, exchange, or otherwise dispose of any asset of the Club having a marketable or book value (whichever is greater) in excess of \$10,000.00.

(c) Borrow money otherwise than from the Club's chartered bank.

(d) Levy a special assessment on members.

6. The Board of Directors shall make such arrangements as it considers necessary in respect of insurance coverage and the fidelity bonding of employees.

7. The Club's fiscal year shall end on April 30th.

I. EXECUTION OF DOCUMENTS

All documents binding upon the Club shall be signed by any two of four active officers or directors, authorized by resolu-

tion of the Board of Directors passed for that purpose, from time to time.

J. PARLIAMENTARY AUTHORITY

The rules contained in "Company Meetings including Rules of Order" by J. M. Wainberg, Q.C., (published by Canada Law Book Company Ltd., 1961) shall govern the Club in all cases to which they are applicable and in which they are not inconsistent with these By-laws.

K. AMENDMENTS

Subject to the Quebec Companies Act, these By-laws may be amended by any Annual or Special General Meeting by a two-thirds vote of the voting members present and voting provided that the text of the proposed amendment shall have been given either at a previous annual or special general meeting, or shall have been mailed to each voting member at his recorded address seven days in advance.

HILL DEVELOPMENT, CONSTRUCTION and FINANCING

INTRODUCTION

1. The Club has reached the stage when it can look forward a few years and envisage the approximate form of its final state. There are a limited number of hills worthy of development and the number of skiers these will accommodate, the facilities which will be required for them and the cost of the final stages in development can be estimated roughly. Ten years or so may elapse before the Club has been completed but, when this time comes and members have to provide only for maintenance, minor improvements and depreciation, the cost of skiing should fall to a lower level. This is the goal to be borne in mind throughout the course of development.

NATIONAL CAPITAL COMMISSION

2. The Club has always enjoyed good relations with the N.C.C. and the policy of close co-operation has been continued this year. The N.C.C. has been kept fully informed about proposals for development. If the Club endorses its preliminary plans, the Commission staff are prepared to help in detailed planning.

3. In order to clarify the N.C.C.'s position we include, with their permission, the

following statements in regard to purchase of the Club's land about which many members may still be in doubt:

(a) The N.C.C. would buy the land if the Club surrendered it, but is not anxious to have to buy it.

(b) The N.C.C. does not consider sale of land to be in the Club's best interests.

(c) In return for a market price the N.C.C. would be obligated to charge a commercial rent. A low or nominal rent could be offered only if the Club was willing to accept a low or nominal price.

(d) The N.C.C. is not seeking to undertake the responsibility of administering a Ski area.

PLANNING PRINCIPLES

4. To be effective, planning must be directed towards an objective and guided by principles. The zig-zag course the Club has taken must give way to orderly and methodical progress. The general outline of the present plan has been determined by the following considerations.

(i) The Club is a non-profit co-operative enterprise owned by and managed for its members whose interests are the first consideration.

(ii) The Club's objectives are:

(a) to promote skiing of all varieties, downhill, jumping, cross country and trail skiing;

(b) to cater to members of all ages and, particularly, family groups;

(c) to support amateur competitive skiing.

(iii) The Club's responsibilities are:

(a) to its members: to provide the best possible skiing at the lowest cost consistent with sound financial management;

(b) to the N.C.C.: to develop the Club's property and adjacent areas leased from the N.C.C. in an enlightened manner with particular emphasis on preservation of natural beauty and maintenance of a long-term view in caring for the needs of the land.

(c) to the public: to develop the potential of Camp Fortune with a view to accommodating as many members as are consistent with the prior claims of (a) and (b) above.

(iv) To plan for complete utilisation of existing facilities before embarking on new projects by:

(a) physical and administrative improvements which will exploit untapped potential;

(b) completion of worthwhile projects on which a start has been made already.

(v) To develop Club property in preference to N.C.C. property.

(vi) To develop a flexible plan around the premise that facilities may have to be provided for a membership of 15,000 by 1970.

PARKING

5. ALEXANDER'S LOT — The previous agreement for the maintenance and operation of this lot has been replaced by a much improved contract with Hull Metropolitan Transport Company. The significant changes are:

(a) the agreement terminates in 1970 after which control of the lot reverts to the Club without charge.

(b) the Company will make an audited financial statement available to the Club and season parking rates will be adjusted according to the Company's experience.

6. While a \$5 season parking fee is an irritation to some, the Questionnaire indicated that most members regard it as reasonable. "Free" parking could be provided in 1970, at the termination of the agreement, or before then if it became economic at any time to repurchase the concession. In the meantime the fee will be reduced if possible.

7. Alexander's Lot, which comprises all three parking areas in the general vicinity of the Ski Shop and St. John Ambulance Lodge, will accommodate approximately 1,050 cars, i.e. there is one space for each 11 members. The lot can be expanded to hold 400 more cars which will meet our needs for the next few years.

8. SKYLINE LOT — This is leased from the N.C.C. by Mr. Clifford and was operated independently this season by his Company. Renewed attempts will be made to negotiate inclusion of this lot in a single parking scheme for next year. If successful, this will add considerably to the parking space available for season ticket-holders.

MEMBERSHIP GROWTH

9. PROJECTION — Growth of membership and availability of money will control the rate at which new facilities are added. It is impossible to estimate future

membership with accuracy and the best one can do is to make a reasonable projection to 1970 and develop a flexible plan around this. Between 1956 and 1960 membership climbed from 3,571 to 10,028; in 1961 and 1962 it remained virtually stationary, but in 1963 climbed again to 11,350. We have assumed that facilities may be required for 15,000 by 1970.

HILL DEVELOPMENT

10. The objective of hill development is to provide a wide variety of hills for all types of skiers. Ultimately there should exist an interconnected system with trails leading from each hill to adjacent lifts so that all areas will be easily accessible. The immediate requirement is for more novice and intermediate slopes and for hills that are sheltered and sunny.

11. The hills recommended for development are:

Alexander - Malcolm McDonald — The Tow Company has been asked to provide a T-Bar on this hill for next season. The Club spent \$10,380 on the hill in 1960 and 1961 and another \$5,000 may be required to improve the development. Alexander will provide an excellent southern slope, sheltered from the prevailing wind, which will be a great asset, particularly on cold mid-winter days.

12. *Skyline* — Blasting shoulders of rock on Canadienne and Clark, at an estimated cost of \$3,000, will improve the snow holding qualities of this area.

13. *Paradise Valley, Travelers, Bonnie Brae* — An extra drop of 100 feet, making a total of 230 feet, and a length of 1,600 feet can be obtained by extending the hill up, to the high ground on the west, and down, to the bottom of the valley. (For comparison, Pinault has a drop of 205 feet and is 1,250 feet long.) Flanking hills in the neighbourhood of Travelers and Bonnie Brae would complete an excellent series of four novice-intermediate hills at an estimated cost of \$12,000. This area is particularly well sheltered from the wind and the snow here lasts long into the spring.

14. *Mortureux, Great Divide* — Good hills of an intermediate grade with a drop of 275 feet can be developed here at an estimated cost of \$8,000. Adjustment of land boundaries may be required in this area to enable the Club to situate lift facilities on its own land. The N.C.C. has agreed to discuss this possibility.

15. Provided that satisfactory terms and conditions could be agreed upon by the Club and the N.C.C., the following hills also should be considered for development.

Dominion — A long northern hill of intermediate grade could be made in the general area of the old Dominion Trail from the top of Pinault northward to the Meach Lake Road. Parking could be developed on the area now occupied by the Meach Lake Road when this is re-sited.

16. *Britain's Folly* — Another long northern hill of intermediate-expert grade could be developed from the top of Alexander northeast to the area of the N.C.C. depot at the junction of Dunlop's Road and the Parkway.

LODGES

17. Before the loss of Fortune Lodge permanent seating accommodation was available for 820 members, approximately 8% of the membership. The 520 seats which now remain could be increased to over 600 by the use of better furniture and reorganization of traffic flow.

18. Allowing for seating 10% of a 15,000 membership, 900 more seats will be required in the next ten years.

19. A new Fortune Lodge to seat 310 has been planned with waxing room, toilets, showers, cooking facilities, snack-bar and fireplace. The cost is estimated at \$50,000.

20. Alexander Lodge is on an excellent site to which it does not do justice. The present investment in it of over \$40,000 could be salvaged by incorporating much of the present structure in a large new lodge to seat 425. The cost is estimated at \$65,000. Improved accommodation for baby-sitting could be provided on the first floor. Also there would be a large balcony off the second floor for sun worshippers.

21. Lockeberg Lodge is conveniently situated for skiers using Pinault, Slalom, Clifford, Marshall and the jumps and, also, it is easy to reach from Skyline. It could be made more attractive and useful by the addition of toilets, a glassed-in sun porch and viewing stand at the southern end, and better dormitory space. Central heating will be installed and the cafeteria converted into a snack-bar. The Lodge cannot be moved to the central area as some have suggested.

22. The Club has passed the point in size and complexity at which it can be

administered adequately with the present facilities. It is essential that space in a central area near the parking lot be provided for integration of the following facilities under one roof:

- Manager's Office
- Ticket Office
- Record Storage
- Telephone Exchange
- Bulletin Boards
- Lost and Found
- Ski Patrol
- First Aid
- Racing Committee Room
- Toilets
- Lockers
- Storage

A ski shop and ski repair service could also be included. The Board does not recommend the erection of a large central lodge to include also the major seating and cafeteria services for the whole area. The Questionnaire indicated that members prefer development of existing lodges close to the areas in which they ski.

23. To control the day-to-day operation of the Club the Manager must have his headquarters in Camp Fortune. Also, if costly new lodges are built, more permanent staff resident in Camp Fortune will be required for both protection and maintenance of Club property. Accommodation will have to be provided.

24. The lodge furniture in use now is unsuitable and will be replaced by picnic type tables and benches. These will be tidier, easier to keep clean, and more space-saving.

25. The ski-racks outside lodges are unsightly and unsafe. Fixed racks of an improved design are planned.

26. At the time of writing, Mr. Boland is convalescing from an operation he underwent this winter. Recommendations for changes in the cafeteria service have been prepared and will be put into effect this Summer. It is planned to continue only one full-scale cafeteria in Alexander Lodge and to provide snack-bar service in the other lodges. The present concession agreement is inadequate but is renewable annually and can be renegotiated.

FINANCES

27. Development is going to require a large amount of capital over a short period of time. This is not a new problem and a brief review of previous approaches to it may be helpful in determining the proper

course now. Faced with the need to develop parking, lift and cafeteria facilities during its period of rapid growth, the Club allocated these responsibilities to concessions, an expedient which circumvented the immediate financial problem by postponing it to a later day. Another suggestion was to sell some of the Club's assets, i.e. its land, in order to finance the development of others. The N.C.C.'s attitude to this has been given in paragraph 3. The Club's land is an asset likely to be of increasing value and the exchange of this for buildings, which are a depreciating asset, is not consistent with sound economic principles.

28. While the Royal Bank has been willing to loan the Club money on a short term basis, it pointed out in 1961 that a non-profit organization such as the O.S.C. is not a good vehicle for large scale borrowing for the following reasons:

(a) its members have no equity in the Club;

(b) the Club officers serve on a voluntary basis and can resign at any time, which affords the lender no guarantee of continuity in interest.

29. A mortgage on the Club's assets is not attractive to investors, at least at ordinary interest rates, since the N.C.C. is the only potential buyer, and the land is not negotiable on the open market.

30. Members must recognize the fact that, if they want better facilities for their skiing, they must be prepared to accept the responsibility of financing improvements to their own Club.

31. The approximate total cost of new facilities which may be required in the next ten years is \$200,000. In addition the following miscellaneous items, not costed or arranged in order of priority, should be undertaken as and when finances permit.

1. improvement of existing hills; rock blasting, stone picking, grading, draining, seeding;

2. improvement of existing lodges;

3. landscaping around lodges;

4. landscaping Fortune Valley;

5. reforestation;

6. improvement of communications

system;

7. improvement of intermediate, junior and midjet jumps;

8. improvement of Alexander Parking Lot after reversion to Club: grading, draining, paving;

9. installation of fixed ski-racks.

32. In addition to specific costs attributable to capital development, the Club must face a continuing increase in operating costs as a result of steadily increasing cost of living, rising maintenance costs as a result of more and larger lodges and, more important, greater administrative costs for management and caretaking services. These pressures will lead inevitably to an increase in membership fees of approximately \$1.00 per member. Such a fee increase will provide about \$9700 per annum with a membership of the present size.

PROPOSED DEVELOPMENTS

33. The Board of Directors has approved the re-construction of Fortune Lodge. This can be accomplished with the funds available to us from the insurance money payable following the Camp Fortune fire.

34. The Board recommends in addition to the above that the Alexander Lodge be expanded to approximately three times its present size. This project, however, involves a cost of \$60,000 more than what present fees, plus insurance, will provide. This money could be provided in at least the following way:

Borrow \$60,000 on 7% Treasury Notes which have proven very saleable in past efforts by the Club to raise money. To distribute the cost of redeeming these notes, \$20,000 worth of notes should be made redeemable in each of the 5th, 7th and 9th years. In order to pay the interest charges and provide for redeeming the principle sums when due, a further membership increase of \$2.00 per senior member, married couple and intermediate would be required. A small amount would be left for further capital works.

35. The O.S.C. has contributed a great deal to the inhabitants of the Ottawa-Hull district since 1920. Many individuals and firms have expressed a wish to donate to the capital needs of our Club. Such donations will be solicited. They will be of great benefit in this year when capital needs are large, and will directly aid the Club by reducing the pressure to borrow large sums and increase membership fees.

36. The membership has at least two other alternatives. The first alternative is broken down into Plans "A" and "B" as follows:

PLAN "A"

1. Increase in membership fees. (Figures quoted are after discount for early payment.)

Senior Members	\$14.00
Married Couples	\$18.00
Intermediates	\$ 8.00
Juniors	\$ 3.00
Families	\$38.00

PLAN "B"

1. Increase in membership fees. (Figures quoted are after discount for early payment.)

Senior Members	\$12.00
Married Couples	\$16.00
Intermediates	\$ 8.00
Juniors	\$ 3.00
Families	\$36.00

2. Capital assessment on present senior members and married couples (i.e. married couples pay only a single fee), and initiation fee for future new senior members—\$10.00.

The above plans "A" and "B" will cover estimated increases in operating costs and provide for the complete capital development of Camp Fortune and immediate area by 1971-72.

37. The second alternative would be to initiate a reduced plan of development which will provide for some of the immediate improvements to existing lodges such as water and toilets, but will not provide for major lodge expansion.

To do this, a fee increase of \$2.00 per senior member, married couple and intermediate would provide the necessary capital.

38. To Summarize in Tabular Form

(Fees after discount for early payment)

	Senior	Married Couple	Inter- mediate	Junior
1. Present	\$10.00	\$12.00	\$5.00	\$2.00
2. Cost of living and Rebuild Camp Fortune Lodge only	\$11.00	\$13.00	\$6.00	\$3.00
3. Rebuild Fortune Lodge and expand Alexander Lodge	\$13.00	\$15.00	\$8.00	\$3.00
4. Complete long range development in 10 years				
—Plan A	\$14.00	\$18.00	\$8.00	\$3.00
—Plan B	\$12.00	\$16.00	\$8.00	\$3.00
plus	\$10.00	\$10.00		
5. Reduced Plan	\$12.00	\$14.00	\$7.00	\$3.00

All of the above are practical approaches financially, depending upon what the membership desires. The long range

plans are largely complete, and will be implemented as money can be provided to pay for them.

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TO THE SPECIAL GENERAL MEETING
ON APRIL 26th.

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CHARTER SKI FLIGHT TO EUROPE

The second Charter Ski Flight from Ottawa to Europe was a tremendous success, with 131 skiers participating. In response to many requests, another Charter will run to Europe on February 14th to MARCH 8th, 1964. VIA JET! Already, fifty-five of those who participated in this year's and last year's flight have indicated that they wish to return. This past year we had to refuse twelve people who signed up too late. Don't be one of many who will be disappointed in not being able to make the trip. REMEMBER, it only takes a \$100.00 deposit to hold a seat.

This year we will provide two plans:

- 1) The Charter alone and you arrange your own travelling and accommodation while in Europe.
- 2) The Charter and your accommodation with one, two or three weeks in St. Anton and Kitzbuhel, Australia.

If you are interested in the 1964 Chapter, complete the form below and return it to Mr. John D. Fripp, 582 Bank Street, Ottawa, along with your cheque. Only members of affiliated ski clubs of the Gatineau Ski Zone may apply.

Name:

Address:

Phone No. — Home: Office:

Do you wish the Charter only?

Do you wish to travel with a tour to Kitzbuhel and St. Anton?

Deposit—\$100.00 must be paid with application and full amount of \$240.00 must be paid by December 1, 1963.

Please make cheque payable to John D. Fripp in trust or Wally Spitznagel in trust.

For further information, contact:

Wally Spitznagel — Home: RE 3-4270 — Office: CE 3-8411

Reg Lefebvre — Home: PR 7-5783 — Office: CE 6-9731

Bud Archibald — Home: RE 3-6121 — Office: CE 6-3693

John D. Fripp — Home: RE 3-6200 — Office: CE -3-1136

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